

17 April 2024

Dear Member

EXPLANATORY NOTES TO THE FINANCIAL STATEMENTS 2023

Attached are explanatory notes which give further information on various items which appear as part of Annual Report 2023. These explanatory notes are not part of the audited accounts. They have been prepared by the Management Committee and circulated to members ahead of the forthcoming

Annual General Meeting (AGM) on **25 April 2024** to provide clarifications on details relating to the

accounts.

Notwithstanding this, there may be items not covered in the explanatory notes on which you may want information or clarification to be provided at the AGM. In order to assist the Management

Committee to prepare the necessary information, it would be greatly appreciated if you email your

questions by 21 April 2024, noon. The email address is agm2024_qna@nuss.org.sg.

Thank you for your kind cooperation.

Yours sincerely

G.

Clara Tan

Chief Executive Officer / Secretary

EXPLANATORY NOTES TO THE FINANCIAL STATEMENTS 2023

Page 102 Note 6 : Sundry receivables - Third parties	\$'000
Sundry Debtors (Corporate accounts) Others (e.g. Corporate merchandise, interest receivables)	251 199 450
Page 102 Note 6 : Sundry receivables - Refundable deposits	\$'000
Current Utilities deposits Water Dispenser / Dishwashing Machines / Other Services Non-Current SCGH/MGH lease	59 77 136
Page 102 Note 6 : Sundry receivables - Prepayments	\$'000
Licence / Permit Fees Maintenance expenses Stamp duties / legal Service Fee (gym and airport lounges collaborations) Deposits for S&R Events Others	67 34 53 24 211 42 431
Page 106 Note 14 : Trade and other payables - Accrued operating expenses	\$'000
Banquet Deposit Club Activities (e.g. S&R and Cultural) Fruit Machines Lottery Duties Hong Bao Contribution from Members Staff Related Expenses (e.g. Provision for unutilised leave, bonus etc) Uninvoiced Expenses	44 252 64 229 1,499 1,563 3,651
Page 108 Note 17 : Operating income - Miscellaneous income	\$'000
Parking Sales of Corporate Souvenir items, penalty fees, accruals no longer required	25 2

INCOME AND EXPENDITURE STATEMENT BY DIVISIONS FOR FINANCIAL YEAR ENDED 31 DEC 2023

	KRGH \$'000	SCGH \$'000	MGH \$'000	HQ \$'000	TOTAL \$'000
Operating income					
Food and beverage income #1	9,436	4,495	1,588	-	15,519
Subscription income	-	-	-	9,178	9,178
Net income from fruit machines	177	235	-	-	412
Other income	-	-	32	1,509	1,541
Total operating income	9,613	4,730	1,620	10,687	26,650
Other operating income					
Members' entrance fee	-	-	-	1,807	1,807
Other income	-	-	-	68	68
Total other operating income	-	-	-	1,875	1,875
Total Income	9,613	4,730	1,620	12,562	28,525
Operating expenses					
Food and beverage expenditure #1	(9,386)	(4,393)	(1,619)	-	(15,398)
Admin and General Operating Expense					
- Repairs and maintenance	(1,214)	(212)	(193)	(32)	(1,651)
- Staff salaries	(192)	-	-	(4,044)	(4,236)
- Utilities	(1,121)	(351)	(193)	-	(1,665)
- Others #2	(136)	(41)	(28)	(742)	(947)
Club activities #3	-	-	-	(338)	(338)
Membership sales direct cost	-	-	-	(115)	(115)
Interest expenses on right-of-use assets	(1)	(161)	(15)	-	(177)
Property tax	(382)	- (4.040)	(000)	-	(382)
Amortisation of right-of-use assets	(20)	(1,243)	(228)	-	(1,491)
Total operating expenses	(12,452)	(6,401)	(2,276)	(5,271)	(26,400)
Other operating expenses					
Depreciation	(1,532)	(318)	(310)	(54)	(2,214)
Total other operating expenses	(1,532)	(318)	(310)	(54)	(2,214)
Total Expenditure	(13,984)	(6,719)	(2,586)	(5,325)	(28,614)
Operating results	(4,371)	(1,989)	(966)	7,237	(89)
Less: Tax expense	-	-	-	-	-
Net results	(4,371)	(1,989)	(966)	7,237	(89)
Donations to NUS Alumni Bursary Fund	-	-	-	(250)	(250)
Net (deficit)/surplus	(4,371)	(1,989)	(966)	6,987	(339)

^{#1:} Food & Beverage Income & Expenditure - see next page

^{#2:} Others (HQ) included audit fees, bank charges, computer related expenses

^{#3:} Club Activities expenses - see next page

EXPLANATORY NOTES TO THE FINANCIAL STATEMENTS 2023

	KRGH \$'000	SCGH \$'000	MGH \$'000	TOTAL \$'000
#1: Details of Food and Beverage Income & Expenditure				
F&B Sales	9,058	4,360	1,568	14,986
F&B Sundry Income	378	135	20	533
Total F&B income	9,436	4,495	1,588	15,519
Less:				
F&B Cost of Sales	(3,178)	(1,651)	(593)	(5,423)
F&B Staff Expenses	(4,792)	(2,038)	(781)	(7,611)
F&B Other Expenses	(1,193)	(562)	(188)	(1,943)
F&B Discount Vouchers	(223)	(142)	(57)	(422)
Total F&B expenditure	(9,386)	(4,393)	(1,619)	(15,398)
F&B Net Results	50	102	(31)	121
#3 Club Activities - \$338K Alumni Development Community Care Cultural Editorial Events Intellectual Pursuit (incl Toastmasters Expenses \$15K) Membership S&R National Silver Academy Courses Secretariat Budget Cultural Choir DanceSport DramaWorks				\$'000 16 (4) 42 37 5 20 128 211 (170) 53 338 31 7 4 4
<u>Editorial</u>				
Photography				11
The Graduate Microsite				<u>26</u> 37
<u>Membership</u>				_
External Gym Access				61
Airport Lounge Access				43
New Members Night				14
Onboarding Programme				10
				128
Sports & Recreation				
Expenditure by Fee Paying Sections				209
Others				2
				211